



2018 Media Kit

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DEDICATED TO SUCCESSFUL ENERGY MARKETS

The PJM Power Providers Group (P3 Group) is a non-profit organization made up of power providers whose mission it is to promote properly designed and well-functioning competitive wholesale electricity markets in the 13-state region and the District of Columbia served by PJM Interconnection.

Combined, P3 members own more than 84,000 megawatts of generation assets in PJM, produce enough power to supply over 20 million homes and employ over 40,000 people.

The power providers work with state and federal policymakers and other stakeholders, including PJM and the Organization of PJM States, to advance the group's mission. Members of the PJM Power Providers Group include:

- [Calpine Corporation](#)
- [Cogentrix](#)
- [Competitive Power Ventures](#)
- [Dynergy](#)
- [Eastern Generation, LLC](#)
- [Exelon](#)
- [Homer City Generation, L.P.](#)
- [NRG Energy](#)
- [Talen Energy](#)

P3 supports:

- Transparent price signals to and from consumers so that they may be the ultimate drivers of the competitive market.
- Effective and independent market monitoring consistent with well-defined rules to identify and prevent market power abuse or gaming to promote confidence among state regulators and market participants.
- Policies that support effective scarcity pricing mechanisms which would allow generation, transmission and demand response to compete on equal footing.
- Capacity markets as a tool to encourage long term capital investments in existing as well as new generation resources.
- Stable state and regional retail policies, such as default procurement auctions, that leverage the benefits of wholesale competition.
- The development and promotion of renewable and alternative energy generation within the framework of a competitive market.
- The continuous improvement of "seams" issues both with regions surrounding PJM.
- A common set of environmental standards (air and water) throughout the PJM footprint that take into consideration reliability and price.

"P3 members produce enough power to supply over 20 million homes. They are committed to providing a reliable and competitively priced supply of power to consumers. Competitive wholesale markets will ultimately benefit the entire PJM region." – Glen Thomas, P3 Group President

LEADING THE CHANGING MARKETPLACE

The PJM Power Providers (P3) believes that well-functioning competitive wholesale electricity markets are the most effective means of ensuring a reliable supply of power to the 13 Mid-Atlantic and Midwestern states and the District of Columbia in the PJM service territory. P3 has provided expert testimony, advocated market reforms in PJM at the state and federal levels and championed the benefits of competitive markets throughout the PJM footprint. A sampling of P3 advocacy includes the following.



P3, EPSA and Others Filed Comments to FERC’s NOPR on Primary Frequency Response - January 24, 2017. P3 joined EPSA and other trade associations in comments on FERC’s NOPR on Primary Frequency Response. While the competitive suppliers generally supported the NOPR, the group stated that they believe the Commission should consider reforming its rules and regulations regarding “essential reliability services,” and further focus on the provision and compensation of primary frequency response in this rulemaking. [MORE](#)

P3 Filed a Protest at FERC in Response to Collateral Attacks in an Attempt to Maintain Inferior Capacity Resources in PJM’s Markets - January 25, 2017. P3 filed a Protest to two complaints filed, one by AEMA, and the other by AMP, Old Dominion, and Direct Energy. Both complaints sought a continuation of the base capacity for the 2017 Base Residual Auction. P3 noted that the complaints were collateral attacks on previous commission orders and offered an affidavit by Roy Shanker, Ph.D refuting many aspects of the complaints. [MORE](#)

P3 Filed a Response to FERC’s Deficiency Letter regarding PJM’s Proposed Capacity Aggregation Rules - February 13, 2017. P3 filed a response to PJM’s filing replying to FERC’s deficiency letter issued regarding PJM’s Seasonal Capacity filing. P3 highlighted Dr. Roy Shanker’s Affidavit filed previously by P3 regarding Seasonal Capacity Aggregation. P3 alerted the Commission to several technical shortcomings in the proposed rule. [MORE](#)

P3 Filed Protest with FERC of FirstEnergy’s Request to Purchase its Affiliate Power Generation Station - May 8, 2017. P3 and EPSA requested that the Commission deny FirstEnergy’s Application, or, alternatively, that the Commission initiate further proceedings or hold the proceeding in abeyance to allow interested parties an opportunity to obtain additional information regarding the RFP to ensure the RFP was conducted without undue discrimination or preference. FERC agreed with P3 and denied the application citing a lack of a competitive process. [MORE](#)

P3 Filed Protest of MISO IMM's Complaint Seeking Elimination of PJM's Pseudo-Tie Requirement - May 8, 2017. P3 and EPSA requested that FERC dismiss the MISO IMM's Complaint as it is an impermissible collateral attack on prior Commission orders and that it seeks disparate treatment for MISO generators compared to the standards required of PJM generators pursuant to the new Capacity Performance construct. [MORE](#)

P3 Filed Comments to PJM's October 2 Waiver Request regarding Kentucky Energy Efficiency Resources - October 23, 2017. P3 Commented on PJM's Waiver Request to exclude Kentucky Energy Efficiency Resources from the capacity market auctions pursuant to a June 2, 2017 KY PSC Order. P3 supported PJM's request for waiver while not conceding that demand response and energy efficiency resources are demand-side resources and belong on the demand side. [MORE](#)

P3 Filed Comments to U.S. Department of Energy NOPR on Grid Reliability and Resilience Pricing - October 23, 2017. P3 urged FERC to reject the DOE's proposed rule and then provide more appropriate venues to examine resilience and energy price formation issues (which the Commission eventually did). [MORE](#)

P3 Filed Reply Comments to U.S. Department of Energy NOPR on Grid Reliability and Resilience Pricing - November 7, 2017. While maintaining the call for the NOPR to be rejected, P3 offered reply comments that included an affidavit from Dr. Robert Stoddard supporting PJM's call for energy price formation reforms. P3 asked FERC to encourage PJM to act swiftly to address the current market deficiencies. [MORE](#)

P3 Filed Comments at FERC Regarding PJM's Motion for Order on Remand Regarding MOPR - November 14, 2017. P3 generally supported PJM's motion on remand regarding the minimum offer price rule that was judicially vacated by the DC Circuit. PJM sought to reinstate the "deal" that was filed in 2012 and supported by P3 and numerous other parties. FERC eventually rejected the PJM motion on remand and reinstated the MOPR that was in effective in 2011. [MORE](#)

P3 Urged PA House to Oppose Utility Rate Base Generation – November 20, 2017. P3 filed Testimony in opposition to PA House Bill 1782 on November 11th which would have allowed utilities to rate base demand response and behind the meter generation facilities without limitation. [MORE](#)

P3 Urged NJ Senate and Assembly to Nuclear Diversity Certificate Program - December 20, 2017. P3 testified on December 20th before the Joint Committee Hearing of the New Jersey Senate Environment and Energy Committee and the New Jersey Assembly Telecommunications and Utilities Committee in opposition to NJ Senate Bill 3560 and NJ Assembly Bill 5330. which would have created a nuclear diversity certificate program. P3 also provided written testimony. [MORE](#)

P3 Filings at U.S. Supreme Court and the U.S. Court of Appeals for the D.C., Third and Fourth Circuits

Oral Argument of the P3 and NRG Petition for Review of the FERC MOPR Orders was held on May 12, 2017 at United States Court of Appeals for the District of Columbia Circuit. Also, on September 11, 2017, P3 and NRG Filed a Response to the Rehearing Requests of PJM and FERC Regarding the NRG decision of the United States Court of Appeals for the District of Columbia Circuit. [MORE](#) P3 Filed a Statement of Issues in Petition for Review of the FERC MOPR Orders at United States Court of Appeals for the District of Columbia Circuit – January 15, 2016. P3 filed a Statement of Issues in its Petition for Review of FERC’s MOPR Orders at the United States Court of Appeals for the District of Columbia Circuit. On May 2, 2013, FERC issued an Order regarding PJM MOPR Tariff provisions. P3 sought Rehearing at FERC. On October 15, 2015, FERC issued an Order denying P3’s Rehearing Request. **P3 and NRG Filed an Appeal at U.S. Court of Appeals for the District of Columbia Circuit Regarding the 2013 Revisions to the Minimum Offer Price Rule (MOPR) - June 7, 2016.** P3 and NRG filed the Petitioners’ Brief in the Petition for Review of FERC’s MOPR Orders at the United States Court of Appeals for the District of Columbia Circuit. [MORE](#) **P3 and NRG Filed Reply Brief Appeal at U.S. Court of Appeals for the District of Columbia Circuit Regarding the 2013 Revisions to the Minimum Offer Price Rule (MOPR) - September 13, 2016.** P3 and NRG filed the Petitioners’ Reply Brief in the Petition for Review of FERC’s MOPR Orders at the United States Court of Appeals for the District of Columbia Circuit. [MORE](#)

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P3 LEADERSHIP

Glen Thomas

Laura Chappelle

Diane Slifer

P3 BOARD

Chair: Dean Ellis, Dynegy

Treasurer: Neal Fitch, NRG

Secretary: John Reese, Eastern Generation, LLC

Glen Thomas is president of PJM Power Providers Group (P3 Group), a non-profit organization made up of power providers with the mission of promoting competitive wholesale electricity markets in the 13-state region and the District of Columbia served by PJM Interconnection.

Mr. Thomas is the former chairman of the Pennsylvania Utility Commission (PUC) where he oversaw the restructuring of Pennsylvania's electricity, natural gas, and local telephone markets. Before his appointment to the PUC, Mr. Thomas served as Deputy Director of Governor Ridge's Policy Office, where he advised the Governor on energy and environmental issues. In addition, Mr. Thomas was appointed by California Governor Arnold Schwarzenegger to serve on the Governor's transition team for energy related issues in 2003. Mr. Thomas is also a former partner at the law firm of Blank Rome.

Mr. Thomas has served as President of the Mid-Atlantic Association of Regulatory Utilities Commissioners; Chairman of the National Association of Regulatory Utility Commissioners Washington Action Committee; member of the U.S. Department of Energy's Electricity Advisory Board; the National Regulatory Research Institute's Board of Directors; the Keystone Center Energy Board; the Organization of MISO States Board of Directors; and the National Association of Regulatory Utility Commissioners Committee on International Relations, Telecommunications and Critical Infrastructure.

Laura Chappelle is a former Chairman and Commissioner of the Michigan Public Service Commission (MPSC). Appointed by Governor John Engler as Chairman of the MPSC in 2000, Ms. Chappelle took an active role in state energy and telecommunications regulations, including the drafting and implementation of both Michigan's electric restructuring law, as well as Michigan's nationally-recognized "Broadband" law that, in part, coordinated and streamlined local and state right-of-way regulations for telecommunications and Internet providers. She was also active in regional and federal energy issues. Ms. Chappelle's leadership includes an active role in the development and implementation of the Organization of MISO States (OMS), and the Organization of PJM States (OPSI), the first FERC-approved "multi-state entities."

During her six-year tenure with the MPSC, Ms. Chappelle served as the Vice-Chair of the National Association of Regulatory Utility Commissioners' (NARUC) Committee on Electricity, the Treasurer and President of the OMS, the Vice-President of OPSI, the Chair of NARUC's Broadband over Power Lines Task Force, and was a member of the U.S. Department of Energy's Electricity Advisory Board. Prior to her appointment to the Commission, Ms. Chappelle served as deputy legal counsel and regulatory affairs advisor for Governor John Engler. She also served as an attorney/legal advisor in

both the Michigan House of Representatives and the Michigan Senate. Ms. Chappelle began her legal career as an assistant prosecuting attorney with the Saginaw County Prosecutor's Office.

Ms. Chappelle is currently an independent consultant working, in part, with the PJM Power Providers Group. She assists with filings, as well as strategic communications with state commissioners and staff. She also continues to be active in the legal arena, working as Counsel with the Varnum law firm and having served a three-year term as a Michigan Supreme Court designee to the Michigan State Bar Association's Board of Commissioners. She has also served as an Associate Professor of energy law with the Thomas M. Cooley Law School and as an Adjunct Professor at the Michigan State University College of Law. She is a founding member of the Advancing Women in Energy association and currently serves as its Secretary. She is also serving as the Chair of the State Bar of Michigan Administrative & Regulatory Law Section.

Diane Slifer is currently an independent consultant working, in part, with the PJM Power Providers Group. Ms. Slifer previously worked as a regulatory and business attorney for two prominent national law firms, Blank Rome LLP and Duane Morris LLP. Ms. Slifer has also written numerous articles and has given presentations regarding regulatory as well as privacy and data security issues to various groups, including the Payment Cards Center of the Federal Reserve Bank in Philadelphia. Having both JD and MBA degrees, Ms. Slifer's legal background is complimented by her previous business experience as an accountant at a major national accounting firm, Coopers & Lybrand, and her experience gained while serving in various management, strategic planning, teaching and consulting capacities at LaSalle University.

Ms. Slifer was one of thirty lawyers selected throughout Pennsylvania in 2004 as a "Lawyers on the Fast Track" recipient. In 2005, Ms. Slifer was invited to serve on the 2005 Presidential Rank Award Meritorious Review Board, and additionally that year, she was selected for induction into the Lower Mereland High School Hall of Fame. In 2002, she was one of nineteen women chosen across Pennsylvania to participate in the inaugural class of the Anne Anstine Excellence in Public Service Series, a state-wide woman's leadership program. She has been a member of the Women's Council on Energy and the Environment (WCEE). As a testament to her leadership abilities and commitment to the community, Ms. Slifer has been appointed and currently serves on several boards, including serving as the President of the Villanova University School of Law Alumni Association.

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