



2011 Media Kit

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DEDICATED TO SUCCESSFUL ENERGY MARKETS

The PJM Power Providers Group (P3 Group) is a non-profit organization made up of power providers whose mission it is to promote properly designed and well-functioning competitive wholesale electricity markets in the 13-state region and the District of Columbia served by PJM Interconnection.

Combined, P3 members own more than 88,000 megawatts of power in PJM and over 51,000 miles of transmission lines, and serve nearly 12.2 million customers and employ over 55,000 people.

The power providers work with state and federal policymakers and other stakeholders, including PJM and the Organization of PJM States, to advance the group's mission. Members of the PJM Power Providers Group include:

- [Calpine Corporation](#)
- [Constellation Energy Group](#)
- [DPL Energy](#)
- [Edison Mission Energy](#)
- [EquiPower Resources Corp.](#)
- [Essential Power, LLC](#)
- [Exelon](#)
- [GenOn Energy Management, LLC](#)
- [IPR-GDF SUEZ North America](#)
- [NextEra Energy Resources, LLC](#)
- [NRG Energy](#)
- [PPL](#)
- [PSEG Energy Resources & Trade, LLC](#)
- [Topaz Power Group](#)

P3 supports:

- Transparent price signals to and from consumers so that they may be the ultimate drivers of the competitive market.
- Effective and independent market monitoring consistent with well-defined rules to identify and prevent market power abuse or gaming to promote confidence among state regulators and market participants.
- Policies that support effective scarcity pricing mechanisms which would allow generation, transmission and demand response to compete on equal footing.
- Capacity markets as a tool to encourage long term capital investments in existing as well as new generation resources.
- Real opportunities for consumers to participate in the market through demand response, energy efficiency and other consumer-driven programs.
- Stable state and regional retail policies, such as default procurement auctions, that leverage the benefits of wholesale competition.
- The development and promotion of renewable and alternative energy generation within the framework of a competitive market.
- The continuous improvement of "seams" issues both with regions surrounding PJM.
- A common set of environmental standards (air and water) throughout the PJM footprint that take into consideration reliability and price.

"P3 members serve more than 12 million customers in the PJM region. They are committed to providing a reliable and competitively priced supply of power to consumers. Competitive wholesale markets will ultimately benefit the entire PJM region."– Glen Thomas, P3 Group President

LEADING THE CHANGING MARKETPLACE

The PJM Power Providers (P3) believes that well-functioning competitive wholesale electricity markets are the most effective means of ensuring a reliable supply of power to the 13 Mid-Atlantic and Midwestern states and the District of Columbia in the PJM service territory. Through its President Glen Thomas, P3 has provided expert testimony, conducted ground-breaking research studies and been an advocate for consumer-benefiting markets.



P3 Urges FERC to Maintain RTO Independence – March 8, 2010

In comments filed before FERC, P3 urged the Commission to take note of both the institutional design of PJM as an independent institution and the numerous efforts made to improve governance within this mandate. [MORE](#)

P3 Calls on PJM Board to Move Forward with PJM Proposal on Shortage Pricing – June 16, 2010

In a letter to the PJM Board, P3 suggested that the PJM proposal on shortage pricing that meets FERC's mandate to adopt a shortage mechanism be advanced. [MORE](#)

P3 Submits Comments to Maryland PSC on RPM – October 1, 2010

In comments submitted to the Maryland PSC on RPM, P3 noted that the fundamentals of the PJM capacity market are strong and that it would be imprudent for PJM to abandon RPM at this time. [MORE](#)

P3 Urges New Jersey Senate, Assembly, and Governor to Reject Legislation of Energy Tax – November 15, 2010, December 8, 2010, and January 11, 2011

P3 urged the New Jersey Senate Committee to oppose New Jersey Senate Bill 2381 as a costly and unnecessary interference with New Jersey's electricity market. [MORE](#) P3 also urged the New Jersey Assembly Committee to reject New Jersey Bill 3442, [MORE](#), and P3 urged New Jersey Governor Christie to veto Senate Bill 2381 which would force all New Jersey consumers to pay an energy tax to subsidize new, uneconomic and unnecessary power plants in the state. [MORE](#)

P3 Files Complaint Urging FERC to Protect Integrity of Regional Wholesale Markets – February 1, 2011 and P3 Files Comments Regarding PJM's 205 MOPR Filing – March 4, 2011

P3 seeking to protect the integrity of competitive power markets and ultimately the region's electricity consumers filed a complaint at FERC to adopt rules that will protect consumers from the negative consequences of funding unneeded power plants. [MORE](#) and [press coverage of filing](#). In addition, P3 filed comments at FERC supporting in part and protesting in part PJM's 205 MOPR filing. [MORE](#)

P3 Requests FERC Rehearing on Demand Response Compensation Final Rule – April 14, 2011

P3 requested rehearing on FERC's demand response compensation final rule [MORE](#) and earlier on **October 13, 2010** filed comments urging FERC to carefully consider its decision regarding the demand response compensation NOPR. [MORE](#)

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P3 LEADERSHIP

Glen Thomas

Laura Chappelle

Diane Slifer

P3 BOARD

Chair: Jason Barker, Constellation Energy Group

Treasurer: Carrie Allen, GenOn Energy Management LLC

Secretary: M.Q. Riding, Essential Power, LLC

Glen Thomas is president of PJM Power Providers Group (P3 Group), a non-profit organization made up of power providers with the mission of promoting competitive wholesale electricity markets in the 13-state region and the District of Columbia served by PJM Interconnection.

Mr. Thomas is the former chairman of the Pennsylvania Utility Commission (PUC) where he oversaw the restructuring of Pennsylvania's electricity, natural gas, and local telephone markets. Before his appointment to the PUC, Mr. Thomas served as Deputy Director of Governor Ridge's Policy Office, where he advised the Governor on energy and environmental issues. In addition, Mr. Thomas was appointed by California Governor Arnold Schwarzenegger to serve on the Governor's transition team for energy related issues in 2003. Mr. Thomas is also a former partner at the law firm of Blank Rome.

Mr. Thomas has served as President of the Mid-Atlantic Association of Regulatory Utilities Commissioners; Chairman of the National Association of Regulatory Utility Commissioners Washington Action Committee; member of the U.S. Department of Energy's Electricity Advisory Board; the National Regulatory Research Institute's Board of Directors; the Keystone Center Energy Board; the Organization of MISO States Board of Directors; and the National Association of Regulatory Utility Commissioners Committee on International Relations, Telecommunications and Critical Infrastructure.

Laura Chappelle is a former Chairman and Commissioner of the Michigan Public Service Commission ("MPSC"). Appointed by Governor John Engler as Chairman of the MPSC in 2001, Ms. Chappelle took an active role in state energy and telecommunications regulations, including the drafting and implementation of both Michigan's electric restructuring law, as well as Michigan's nationally-recognized "Broadband" law that, in part, coordinated and streamlined local and state right-of-way regulations for telecommunications and Internet providers. She was also active in regional and federal energy issues. Ms. Chappelle's leadership includes an active role in the development and implementation of the Organization of MISO States ("OMS"), and the Organization of PJM States ("OPSI"), the first FERC-approved "multi-state entities."

During her six-year tenure with the MPSC, Ms. Chappelle served as the Vice-Chair of the National Association of Regulatory Utility Commissioners' (NARUC) Committee on Electricity, the Treasurer and President of the OMS, the Vice-President of OPSI, the Chair of NARUC's Broadband over Power Lines Task Force, and was a member of the U.S. Department of Energy's Electricity Advisory Board. Prior to her appointment to the Commission, Ms. Chappelle served as deputy legal counsel and regulatory affairs advisor for Governor John Engler. She also served as an attorney/legal advisor

in both the Michigan House of Representatives and the Michigan Senate. Ms. Chappelle began her legal career as an assistant prosecuting attorney with the Saginaw County Prosecutor's Office.

Ms. Chappelle is currently an independent consultant working, in part, with the PJM Power Providers Group. She assists with filings, as well as strategic communications with state commissioners and staff. She also continues to be active in the legal arena, having recently served a three-year term as a Michigan Supreme Court designee to the Michigan State Bar Association's Board of Commissioners. She is currently an Associate Professor of energy law with both the Michigan State University College of Law and the Thomas M. Cooley Law School.

Diane Slifer is currently an independent consultant working, in part, with the PJM Power Providers Group. Ms. Slifer previously worked as a regulatory and business attorney for two prominent national law firms, Blank Rome LLP and Duane Morris LLP. Ms. Slifer has also written numerous articles and has given presentations regarding regulatory as well as privacy and data security issues to various groups, including the Payment Cards Center of the Federal Reserve Bank in Philadelphia. Having both JD and MBA degrees, Ms. Slifer's legal background is complimented by her previous business experience as an accountant at Coopers & Lybrand and her experience gained while serving in various management, strategic planning, and consulting capacities at LaSalle University.

Ms. Slifer was one of thirty lawyers selected throughout Pennsylvania in 2004 as a "Lawyers on the Fast Track" recipient. In 2005, Ms. Slifer was invited to serve on the 2005 Presidential Rank Award Meritorious Review Board, and additionally that year, she was selected for induction into the Lower Mereland High School Hall of Fame. In 2002, she was one of nineteen women chosen across Pennsylvania to participate in the inaugural class of the Anne Anstine Excellence in Public Service Series, a state-wide woman's leadership program. She has been a member of the Women's Council on Energy and the Environment (WCEE). As a testament to her leadership abilities and commitment to the community, Ms. Slifer has been appointed and currently serves on several boards.

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